Risk	Sub No	Sub Risk	Impact / Consequences	Opportunity	Gross Risk Score			Controls and Mitigation	Net Risk Score			New Developing Controls	Risk Manager	CLT Risk Owner	Target Date	Corporate Priority
					I	L	GS		I	L	NS					
Service Failure	2a	Failure of a service provider in high risk contracted areas such as social care and waste management.	Increased costs. Reputational damage to the Council.		5	4	20	Procurement procedures in place which cover business continuity arrangements.	4	4	16	Ensure adequate business continuity plans are in place with service providers as part of the procurement and contract management process.	Head of Procurement and Development	Director of Resources	Ongoing	Communities
	2b	Loss of key infrastructure which results in Council services not being delivered such as ICT and Property.	Inability to deliver critical services.	Build a resilient organisation	5	4	20	Business continuity programme in place.	4	3	12	Ensure all services have up to date business continuity plans in place.	Chief Internal Auditor	Director of Resources	Ongoing	Organisational Resilience
								Corporate business continuity plan in place supported by a critical activity list.				Develop a corporate / thematic business continuity plan for property.	Head of Property and Asset Management	Director of Resources		
								Corporate ICT business continuity guidance in place.				Look for provisions for data centre refresh in the coming years to continue to provide resilience.	Head of ICT Services	Director of Resources		